



NHS Monthly Insight Report

January 2022

360 Assurance is a member of The Internal Audit Network (TIAN) which comprises the 10 NHS internal audit consortiums and in house teams operating in England. These organisations collaborate across a number of areas to leverage their collective knowledge and expertise and drive efficiency and effectiveness. The monthly insight report highlights key publications and is intended as a useful update and reference tool. This report is produced by TIAN and shared by 360 Assurance.

Monthly Insight Report

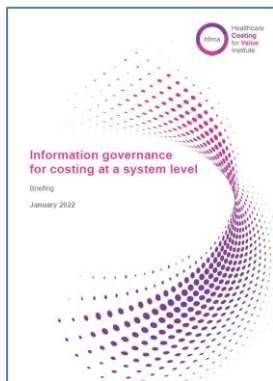
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Introduction

The Internal Audit Network (TIAN) comprises the 10 NHS internal audit consortiums and in house teams operating in England. These organisations collaborate across a number of areas to leverage their collective knowledge and expertise and drive efficiency and effectiveness. The monthly Insight Report is produced by CW Audit on behalf of TIAN and is shared across TIAN members and their clients.

Developments in the NHS

HFMA information governance briefing: costing at a system level

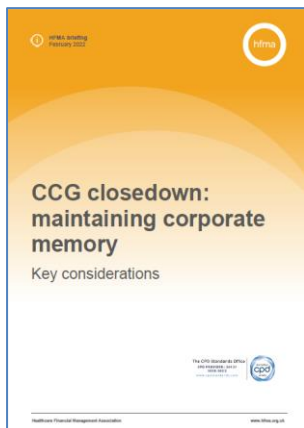


The NHS is moving to a more collaborative, integrated approach to designing, planning and delivering health services across local systems. Good-quality data is fundamental to providing the right care to the right patient in the right place. Patient-level costing information is integral to the decisions that need to be made across multiple services, pathways and organisations in order to manage current services and determine the future models of care. The desire to improve population outcomes and tackle health inequalities means that finance data is needed to understand how resources are currently distributed across the different parts of local health systems, including across provider collaboratives and place.

This HFMA information governance briefing <https://www.hfma.org.uk/publications/details/information-governance-for-costing-at-a-system-level> has been written following several meetings of the Healthcare Costing for Value Institute Costing Group, where members have discussed their desire to start linking patient-level cost data across their local health system to support service improvement, and the information governance challenges that they have faced.

For information

CCG closedown: maintaining corporate memory



To support its members as CCGs closedown and integrated care boards (ICBs) are established, the HFMA is publishing documents to assist a smooth transition between organisations. The aim of this briefing is to ensure that legacy issues from demising CCGs, as well as organisational memory, are captured and managed during and after the transition to ICBs.

It can be found here: <https://www.hfma.org.uk/publications/details/demising-ccgs-maintaining-corporate-memory>

For consideration by CCGs

Developments in the NHS

Integrated care boards: finance policies and procedures



A firm financial control environment is essential for any organisation, providing clarity on how the organisation is directed and controlled. For financial governance, this environment is established through setting out clear policies and procedures. This HFMA briefing is intended to support finance staff during the establishment period of ICBs as they prepare the financial control environment, in terms of determining financial policies and the associated procedures.

It can be found here: <https://www.hfma.org.uk/publications/details/integrated-care-boards-finance-policies-and-procedures>

For consideration during ICB establishment

NHS Providers' briefing on NHSE/I plan for elective care recovery

NHS England and NHS Improvement (NHSE/I) has published the delivery plan for elective care recovery. This sets out ambitions to restore activity and performance to pre-pandemic levels, including expanding capacity, a reduction in waiting times, and transforming the delivery of care to reduce the elective backlog. This NHS Providers' briefing (<https://nhsproviders.org/resource-library/briefings/on-the-day-briefing-delivery-plan-for-tackling-the-backlog-of-elective-care>) provides a summary of the document and includes their view.

For information

NHSE/I plan for elective care recovery



This plan, which has been developed with expert contributions from a wide range of partners, sets out a progressive agenda for how the NHS will recover elective care over the next three years. This is in the context of restoring elective performance in the longer term. It explains how the NHS will take the opportunity to capitalise on current success and embed new ideas to ensure elective services are fit for the future.

The plan can be found here: <https://www.england.nhs.uk/coronavirus/publication/delivery-plan-for-tackling-the-covid-19-backlog-of-elective-care/>

For information

Developments in the NHS

NHS Toolkit - Setting up provider collaboratives



In August 2021, NHS England and NHS Improvement published “Working together at scale: guidance on provider collaboratives”. The guidance sets out the expectations and principles for establishing provider collaborative arrangements. The NHS have produced this new toolkit, which sets out ideas, tools and case studies to help the set up of collaboratives or to strengthen an existing collaborative.

The toolkit can be found here: <https://future.nhs.uk/connect.ti/ICSGuidance/view?objectID=122861893>

For information

Revised ICB establishment timeline issued

As a new target date of 1 July 2022 has been set for the implementation of statutory arrangements for Integrated Care Systems (ICS) and the establishment of Integrated Care Boards (ICB), subject to the passage of the legislation through Parliament. A revised ICB Establishment Timeline has been approved and is available on the Future NHS Integrated Care System Guidance workspace.

Many of the dates in the detailed timeline remain the same to build on existing momentum and ensure key elements are in place by April 22.

People - recruitment dates remain the same but staff consultation will now start in April 2022 rather than January 2022.

Constitutions – there is still an aim to have a final draft by the end of March 2022 but the formal sign off cannot occur until after Royal Assent and the final statutory guidance is released.

Boundary changes – timing to be confirmed; discussions are taking place with CCGs, systems and other stakeholders.

Delegated commissioning - cannot take place until ICBs have been established therefore a number of delivery points have been extended.

Finance - the accounting period for 2022/23 will remain as 12 months (3 months CCG and 9 months ICB) and the audit process will be confirmed in due course. Processes already underway will continue as planned but the dates linked to a number of the more technical elements in the timeline have been extended.

Assurance and readiness - Readiness to Operate Statement (ROS) progress submissions planned for mid-February have now been moved to 31 March 2022 with a final submission in early June 2022.

For information



In November 2021, NHS Digital issued a cyber-security guide for NHS non-executive directors.

The guide helps NHS Non-Executive Directors understand how cyber security could affect their own NHS organisation and how to become more resilient to cyber threats and attacks. It provides helpful context, and a series of questions for NEDs to ask themselves, questions for the Board, and questions that the Board should ask. The guide also signposts further resources and sources of help.

The guide can be found here: <https://digital.nhs.uk/cyber-and-data-security/guidance-and-assurance/cyber-security-guide-for-nhs-non-executive-directors-balancing-risk>

For information

Disclaimer: This briefing paper is intended to highlight recent developments and issues within the NHS that may be of interest to non-executive directors, lay members and NHS managers. It is not exhaustive and TIAN cannot be held responsible for any omission.